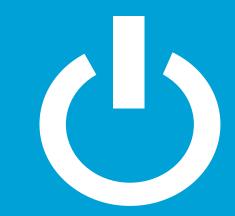
Startup Planning



April 27, 2018

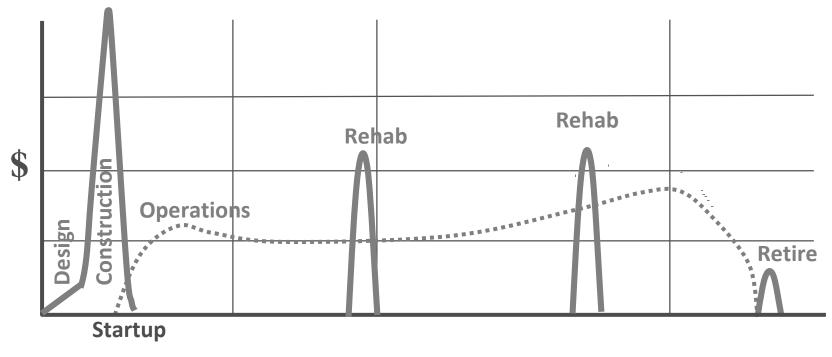
Tina Hastings, P.E. Butch Perry



Agenda

- Asset life Cycle
- Startup Phase Terminology
- Documentation
- Roles and responsibilities by Project Scale
- Planning Case Study

Asset Lifecycle



Life of Assets (Years)

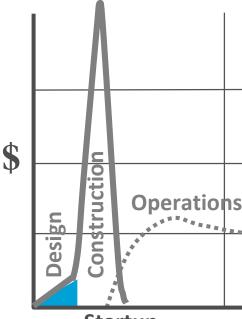
- Design and Construction
- Startup is transition from construction to operation
- Records

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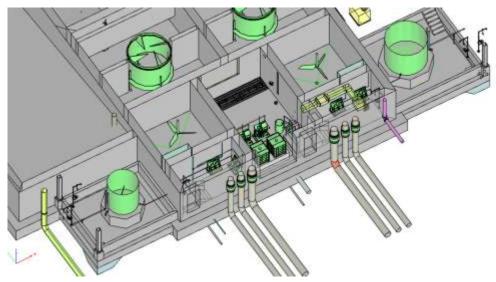
- Startup Manuals and Test Plans including field notes
- Record Drawings, O&M manuals, vendor manuals

O&M Design Activities to support Startup during Design

- Pre-Design and Design (30, 60, 90)
- Drawing Review
 - Model review
 - 3D pdfs
 - Model walk-thru
 - Virtual or Augmented Reality
- Specification Review
 - Submittals: Review during construction
 - Materials: Spare Parts; Special Tools
 - Execution: Vendor support; Training
 - Warranty: Start dates (events) & duration
- Startup specification can be separate

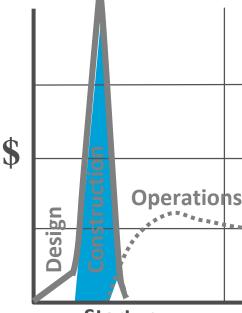


Startup



O&M Activities during Construction to support Startup

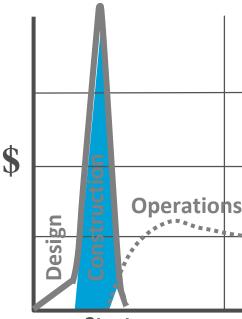
- Submittal Review
 - Engineer reviews for specification conformance
 - Spare Parts
 - Shop Drawings
 - Quality review
 - Materials check
 - "Or equal"
- Equipment
 - Delivery: Check for damage during shipment
 - Storage: maintenance per Mfr recommendation
 - Installation: alignment; field fit up pieces
- Training: Classroom and Field
- Participate in Startup Phases



Startup

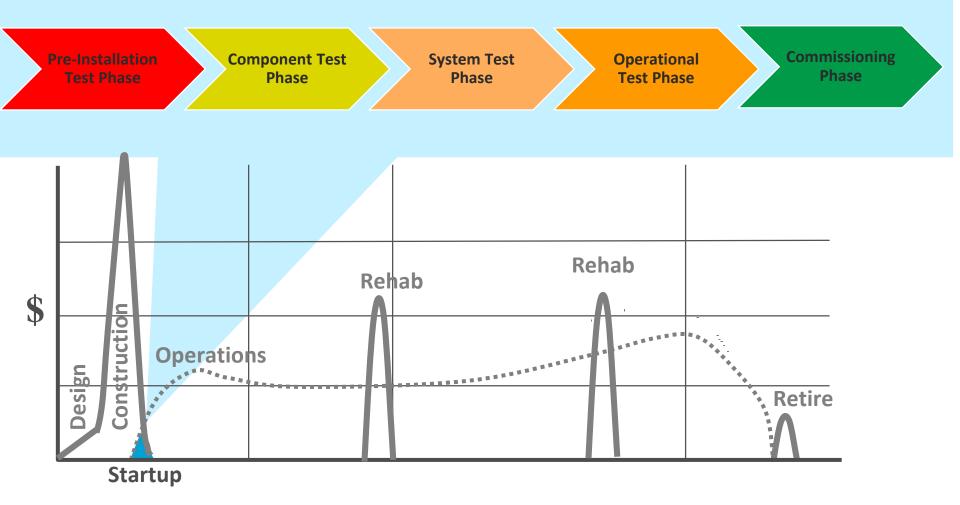
O&M Activities to support Submittal Review

- Review equipment submittals
 - Does the equipment contain everything needed?
 - Equipment materials and/or mounting material compatibility with use environment
 - Equipment manufacturer spare parts availability
 - Critical spares provided
 - Special tools required
 - Training requirements
 - O&M manual, spare parts list, warranty
- Training content and coordination specific to discipline (Electrical, Mechanical, operations, etc...)
- Review System and Operational test plans
- Operation and Maintenance Manual review
 - Vendor O&M manual
- – Facility O&M Manual



Startup

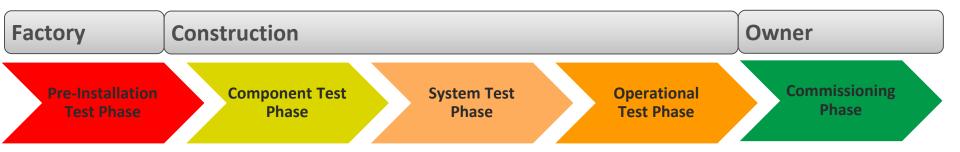
Project Startup Activities



Life of Assets (Years)

Startup Phases

Test Phases



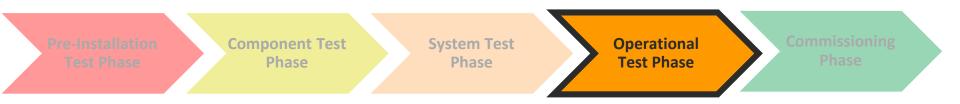
- Pre-Installation: Factory Acceptance Test (FAT); Test items at place of manufacture during or on completion of manufacture
- Component Test: Test the device (motor, valve actuator, etc...) Verify control signals to PLC and OIT graphics; System pressure testing and cleaning; alignment...
- System Test: Completely test equipment specified in Div 11-17 over entire range of operating conditions. Combined components that make up a system.
- Operational Test Phase: Water typically used as testing medium; Facility as a unit with Control system operating as designed over a full range of operation.
- Commissioning: Owner operates facility. Supported as needed by contractor for immediate assistance on any equipment failures.

System Test Phase



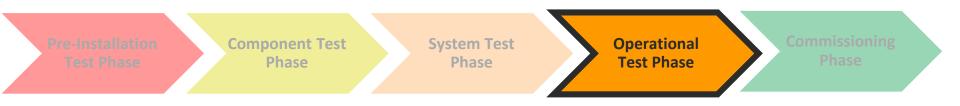
- Closed Loop recycle
 - Test full operational range; set points; alarms
- Consider impacts outside of project boundaries
 - Sufficient volume to start the test and sustain it without cycling
 - Where does the flow discharge
- System isolation done properly for the test
 - Screens/pancakes removed
 - Isolation valves
- Records: set point changes, etc

Operational Test Phase



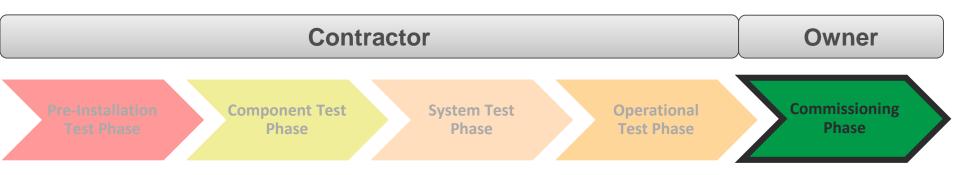
- All Systems working together
- Hydraulically run the facility as one coordinated system.
- Control strategies test interlocks and permissives between systems
 - Test failure scenarios and control system responses
 - Consider impacts outside of project boundaries Conveyance/Distribution system impacts
 - Failure Scenarios: is anything subject to a higher pressure than it was designed for?
 - Testing interlocks between systems

Operational Test Phase - continued

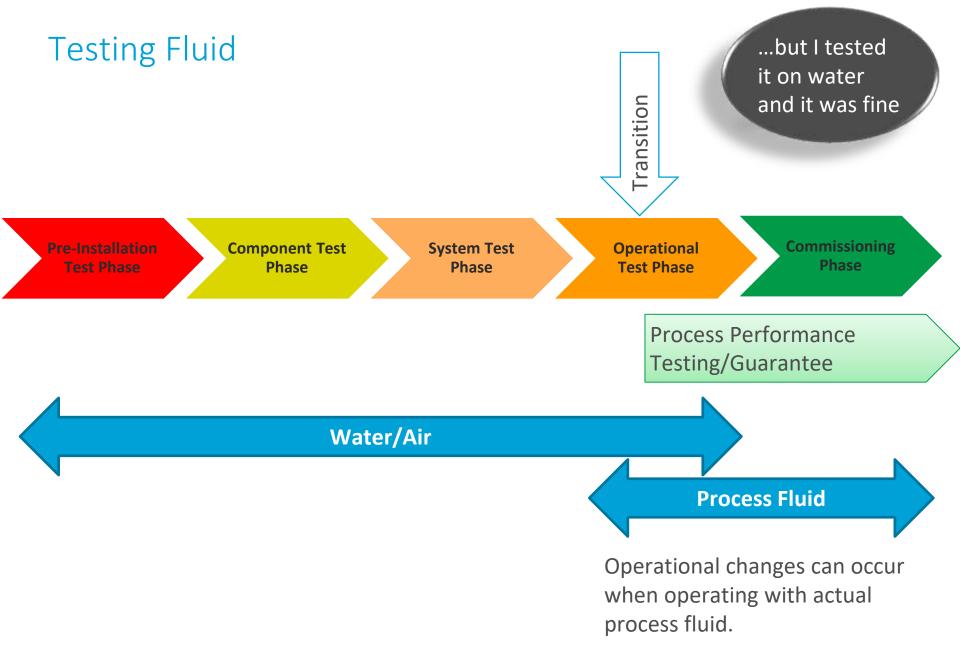


- Failures during test phase
 - Evaluated by startup team
 - May require retest or potential restart of Operational Test Phase
- Control system logs all operational data.
 - Trends used to evaluate operational data; changes typically made during the day with steady state operation at night.

Owner Commissioning



- Previous testing phase documentation and O&M Training complete
- O&M manuals and Spare Parts turned over to Owner
- Transfer fully functional facility to Owner for operation during commissioning period
- Contractor provide required support to Owner to ensure the facility maintains fully operational mode
- (X) (time period) continuous or full operation
- System operates as designed
- Contractor oncall during commissioning phase
- Equipment failures restart commissioning period

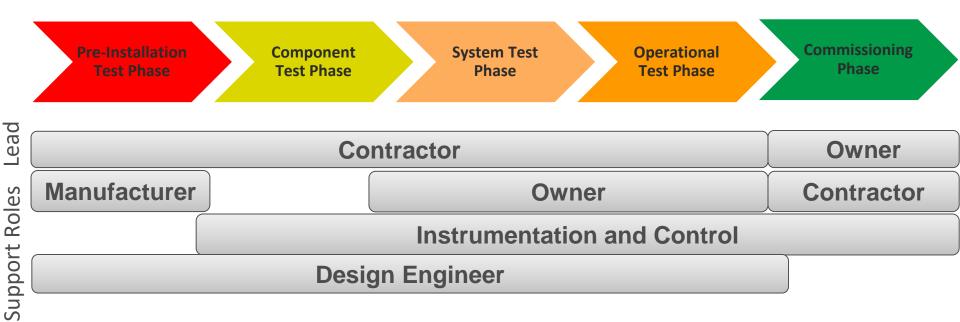


Startup considerations

- Safety: LOTO; Job Hazard Analysis
- Hydraulics first; process and biology second
- Temporary accommodations to facilitate testing impacts to existing operations
 - Closed Loop
 - Discharge to storage tank; wet well
 - Simulate headloss (sleeve valve)
- Testing medium
 - Water/Air
 - Switching to actual medium
 - Chemicals
 - Specific Gravity changes
 - \circ $\,$ Corrosive problems may take time to show up

Start up Roles

Startup Phase Roles and Responsibilities

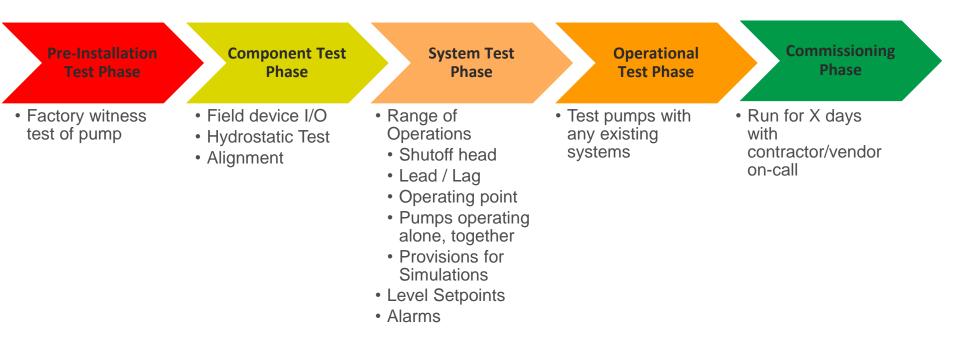


- Roles and responsibilities change by Project Scale
 - PM, PE, CM-PR, CM-Inspector, O&M supervisor, operator, maintenance trade
 - Scale of startup activity (capital project vs in-house project)
 - Type of contracting method hard bid, GCCM, on call
 - Value of contract Capital, Contractor Work-Order, in-house Work-Order
 - Capital support for Operating budget projects

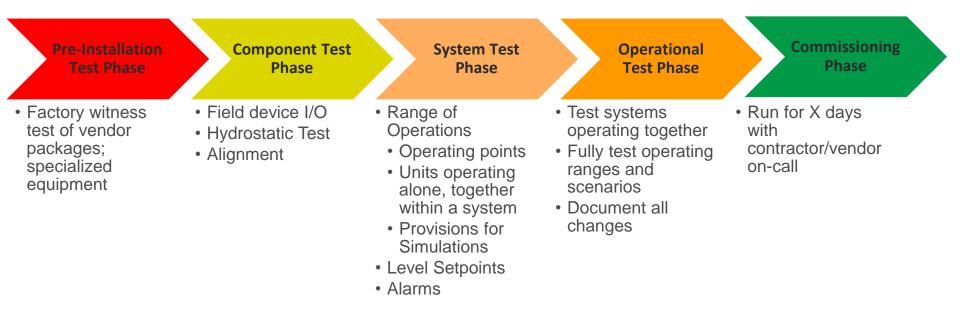
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Scale of Projects

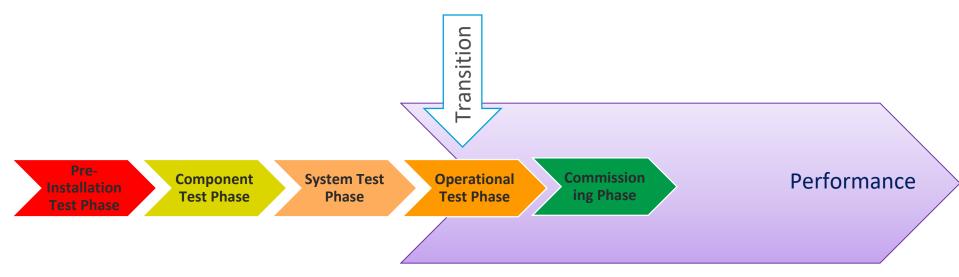
Test Phases: Pump Replacement

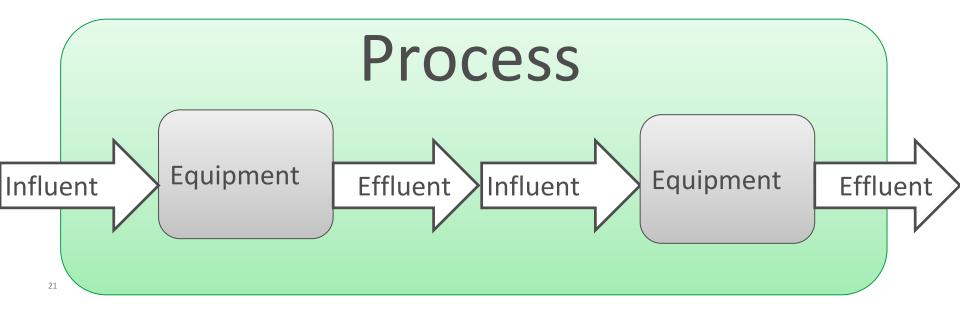


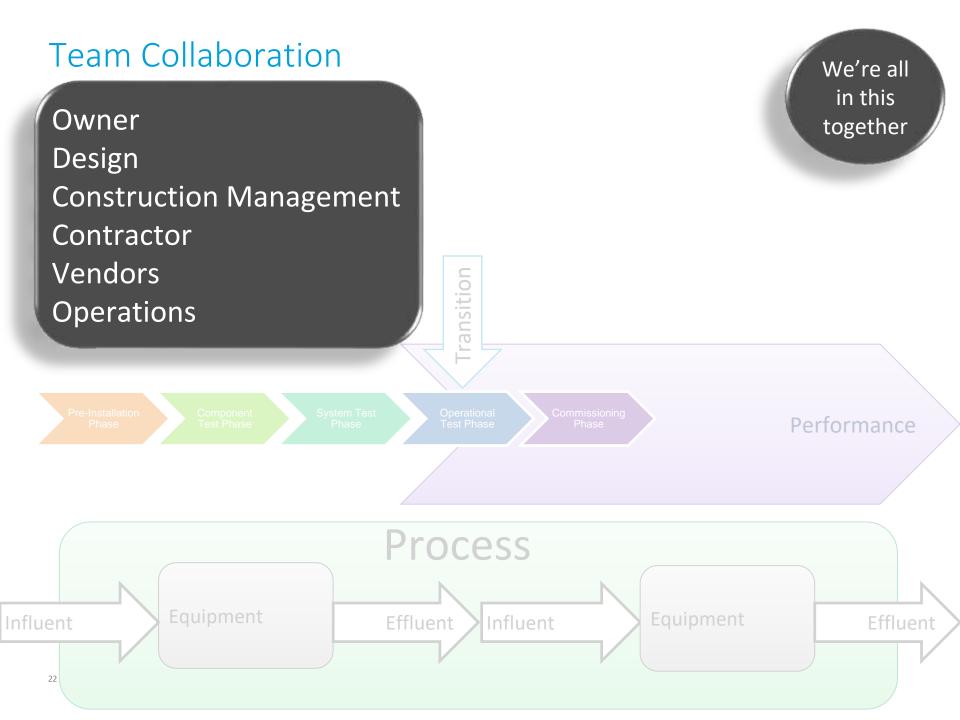
Test Phases: Treatment Plant



Performance: Process Optimization (Treatment Plant)







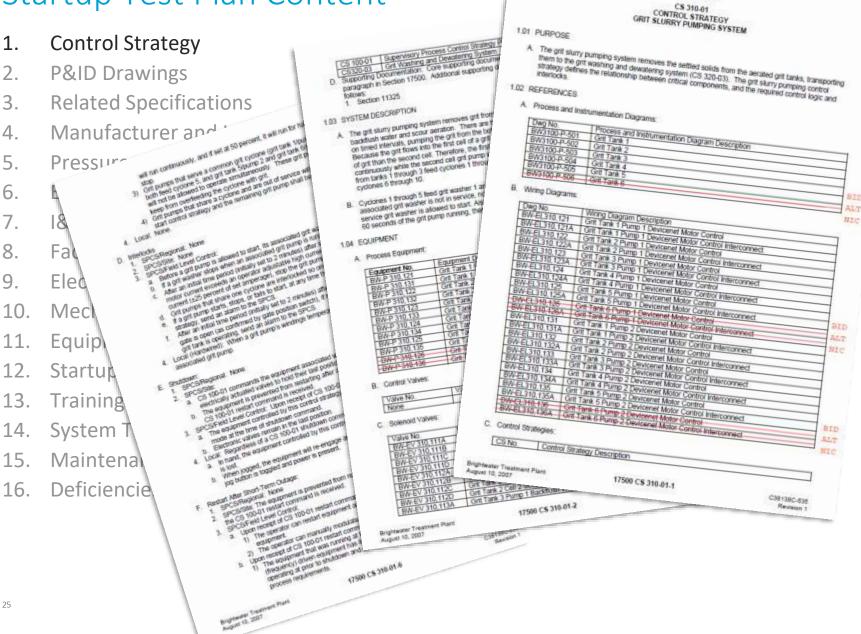
Startup Plan

- 1. Control Strategy 🔿 🔿
- 2. P&ID Drawings O
- 3. Related Specifications
- 4. Manufacturer and Instrument Drawings •
- 5. Pressure and Leak Tests
- 6. Electrical Wire and Cable Pre-Component Tests
- 7. I&C Wire and Cable Pre-Component Tests
- 8. Factory Tests and Installation 🔴
- 9. Electrical and I&C Component Tests
- 10. Mechanical Equipment Startup and Component Tests
- 11. Equipment Vibration, Sound and Capacity Tests 🔾
- 12. Startup Plan and Job Hazard Analyses 🔿
- 13. Training Records 🔿
- 14. System Tests 🔿
- 15. Maintenance Forms and Records 🔾
- 16. Deficiencies, Punch lists and Corrections

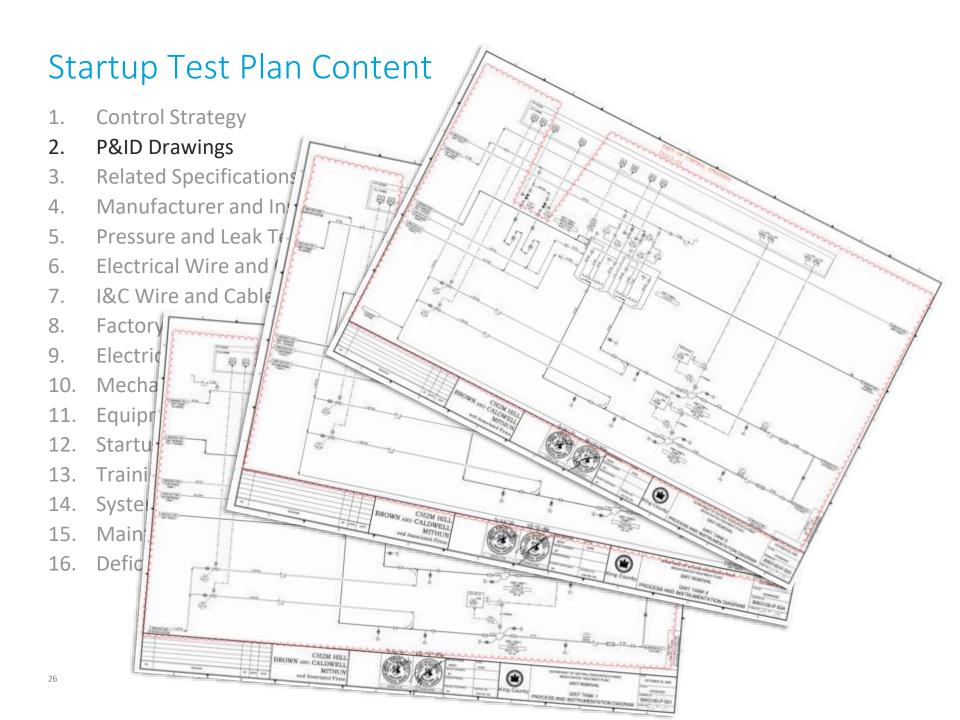
Content of final Startup test plan documents everything that happened during startup testing

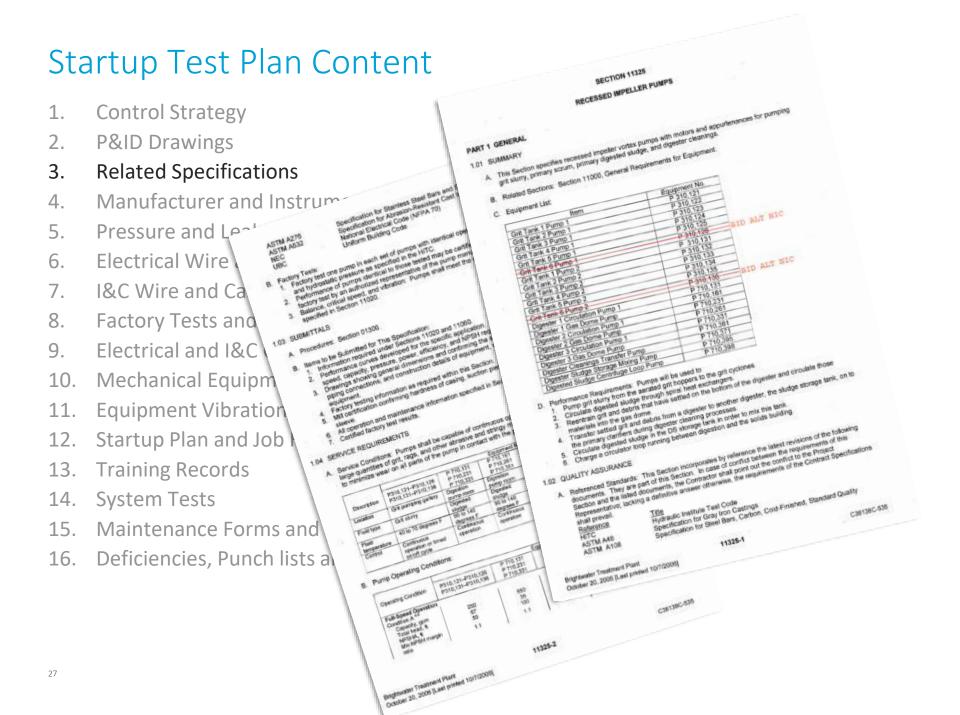
Legend

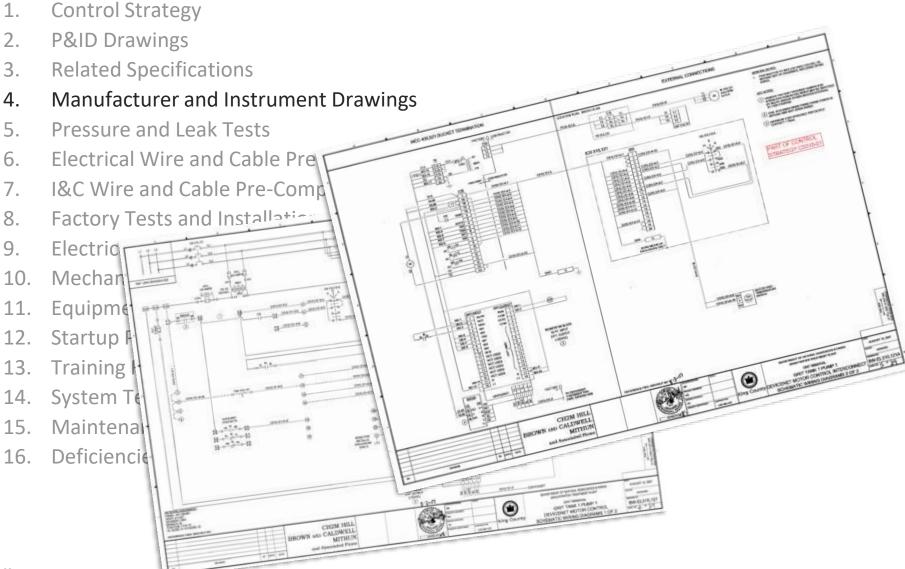
- Support information
- Pre-installation phase
- Component
- System
- O Operational
- Commissioning

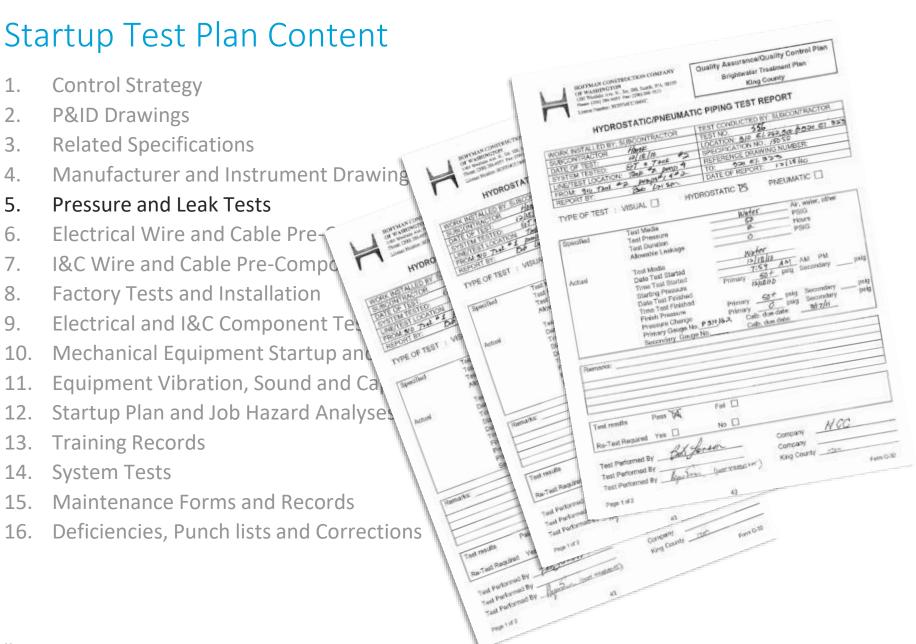


SECTION 17500









- 1. Control Strategy
- 2. P&ID Drawings
- 3. Related Specifications
- 4. Manufacturer and Instrument Drawings
- 5. Pressure and Leak Tests

6. Electrical Wire and Cable Pre-Component Tests

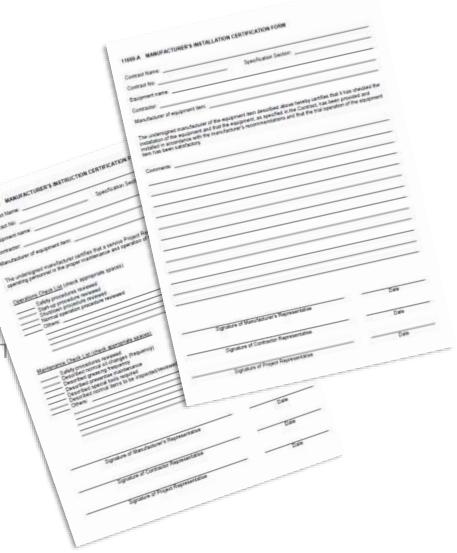
7. I&C Wire and Cable Pre-Compare

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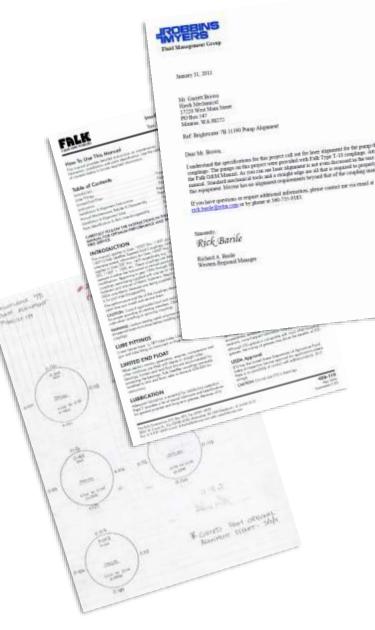
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Verify that pump at the

Grit Pumps and Grit Washer/Dewatering System Test at Brightwater Waste Water Treatment Plant

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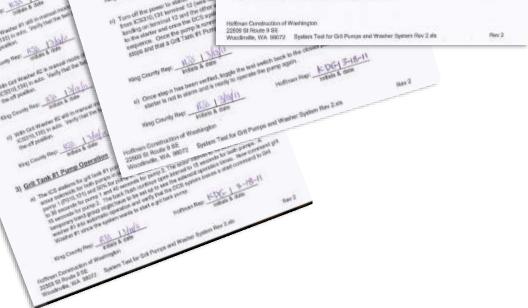
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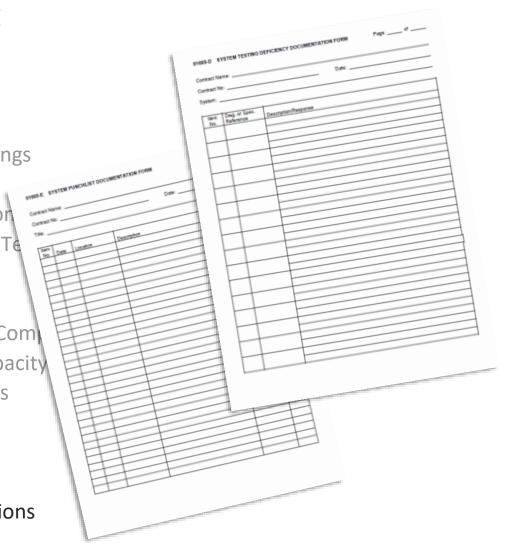
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Case Studies

GWWTS Overview

- 70 MGD treatment capacity
 - Screening 115 MGD
 - Equalization 1.1 MG
 - Conveyance storage counted in the model
 - Ballasted Sedimentation 70 MGD
 - UV disinfection 70 MGD
 - River outfall 70 MGD

- Peak event volume 85 MG
- Average annual treated volume 67 MG/year
- Average number of events 20+
- Events are a few hours to a few days long



Intermittent Operations and Startup Challenges

Challenges

Satellite facility (not located at an existing 24/7 WWTP, not staffed full time)

Ready to start – must react quickly as levels rise quickly

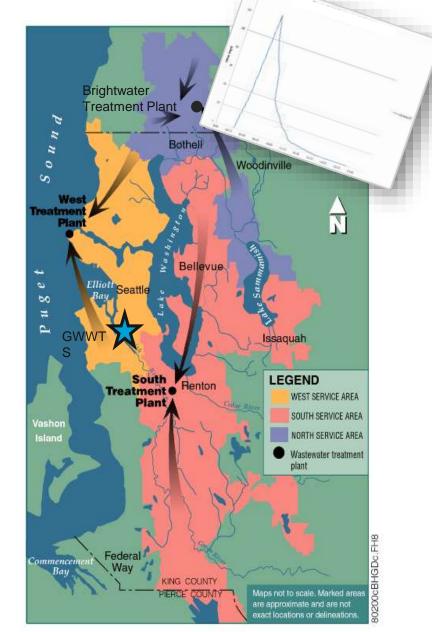
Start and Stop automatically

Shutdown after event

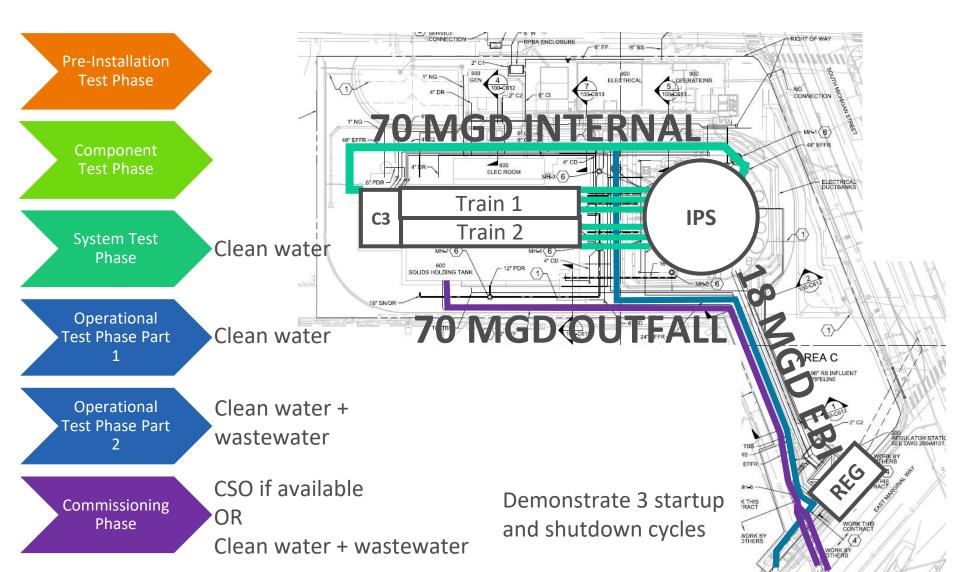
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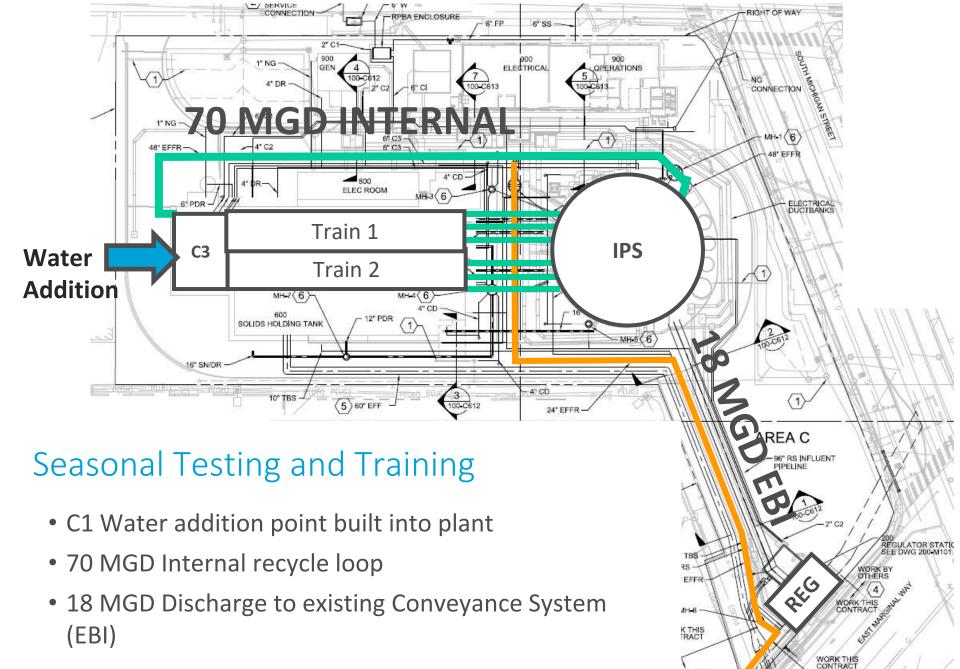
Startup Testing – sufficient water to hydraulically test

Performance Testing – achieve a meaningful test, since storms cannot be scheduled.



Georgetown Wet Weather Treatment Station Start-up





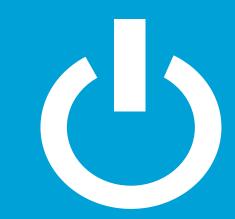
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Recurring themes

- Ozone threads leak
- Hypo systems leak
- Diffusers leak
- If process fails, confirm mechanical
 - Valves open/actuator open
 - Pumps delivering specified flow
- Vendor supplied package system may not fully understand process outside of package
- Material compatibility
- Startup screens left in place
- Surge issues during testing
- Nuisance alarms are not always nuisances





Tina Hastings, P.E., PMP, ENV SP Jacobs Project Manager/Water Engineer 425.233.3058 Desk Tina.Hastings@jacobs.com

Butch Perry King County Infrastructure Coordinator Harold.Perry@KingCounty.gov

Boston Water Treatment Plant

- Ozone disinfection, storage tank(s) conveyance tunnel
- Design allowed for future filtration facility
- Connecting structure flooded
- Ozone contractor vacuum relief minimal
- Post event forensics

Tolt

- Does the design match upstream and downstream conditions?
- Post construction are all hatches/covers clean gasketed and secured?
- Control System
 - Alarm criticality assigned?
 - Nuisance alarms cleared?
- Post startup all systems should be visually inspected frequently and monitored for alarm condition continuously
- Unusual activities detected by smell, sound, visually or by the control system should be checked immediately and problem corrected or system disabled until craft is available to investigate.

Cambridge

- Consider failure modes and isolation points
- Access to isolation devices
- Changes allowed during construction Don't assume, consider impact
- Power failure resulted in surge
- Could not isolate flow into plant
- Flow isolated at tank over a mile away no vacuum relief